

Recommendations of the Audit and Risk Committee - 14 August 2026

Tuesday, 25 August 2026
Council

Strategic Alignment - Our Corporation

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Public

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The Audit and Risk Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Terms of Reference. The Committee acts to facilitate informed decision making in relation to the discharge of Council's legislative responsibilities and duties.

The Audit and Risk Committee is required to report to Council after every meeting.

This report presents the outcomes of the Audit and Risk Committee meeting of 14 August 2026 ([Link 1](#)).

The Audit and Risk Committee resolved to present recommendations and advice on the following matters to Council for Council determination:

RECOMMENDATION

1. **Recommendation 1** – Item 6.3 - 2026/27 to 2035/36 Long Term Financial Plan - Draft for Public Consultation

THAT COUNCIL

1. Notes Audit and Risk Committee feedback on the Draft 2026/27 - 2035/36 Long Term Financial Plan document set out in Attachment A to Item 6.3 on the Agenda for the meeting of the Audit and Risk Committee on 14 August 2026:
 - 1.1. That the key financial indicators over the life of the plan are within appropriate target ranges.
 - 1.2. That the level of borrowings peaks in 2034/35 reflecting the necessary investment in significant renewals relating to Adelaide Bridge, Torrens Weir and Rundle UPark.
 - 1.3. That the need for financial discipline over the life of the plan will be important to long term financial sustainability including project prioritisation, affordability and long term debt management.
 - 1.4. That Council consider an amendment to the operating surplus ratio range from 0% - 20% to a revised target of 3% – 20%.

2. **Recommendation 2** – Item 6.1 - Strategic Internal Audit Plan

THAT THE AUDIT AND RISK COMMITTEE ADVISES COUNCIL

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the draft 2027-2029 Internal Audit Plan report on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.
2. Notes the draft 2027-2029 Internal Audit Plan as contained in Attachment A to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026 and provides the following feedback:
 - 2.1. Requests Administration to introduce a workshop process with the Audit and Risk Committee to consider future iterations of the internal audit plan.

DISCUSSION

1. The Audit and Risk Committee met on Friday, 14 August 2026 and considered the following items:
 - 1.1. Strategic Internal Audit Plan
 - 1.2. Internal Audit Scope
 - 1.3. 2026/27 to 2035/36 Long Term Financial Plan - Draft for Public Consultation
 - 1.4. Internal Audit Report - Strategic Risk Assessment and Alignment
 - 1.5. Presiding Member's Annual Report
2. The Audit and Risk Committee also deliberated on the following Confidential item:
 - 2.1. Activity of Strategic Risk and Internal Audit Group [s90(3) (i)]
3. The public component of the Agenda with reports for the meeting can be viewed at [Link 1](#)
4. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.

Resolutions of the Committee

5. Item 6.1 - Strategic Internal Audit Plan

THAT THE AUDIT AND RISK COMMITTEE ADVISES COUNCIL

THAT THE AUDIT AND RISK COMMITTEE

3. Notes the draft 2027-2029 Internal Audit Plan report on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.
4. Notes the draft 2027-2029 Internal Audit Plan as contained in Attachment A to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026 and provides the following feedback:
 - 2.2. Requests Administration to introduce a workshop process with the Audit and Risk Committee to consider future iterations of the internal audit plan.

THAT THE AUDIT AND RISK COMMITTEE ADVISES COUNCIL

THAT THE AUDIT AND RISK COMMITTEE

1. *Notes the draft 2027-2029 Internal Audit Plan report on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.*
2. *Notes the draft 2027-2029 Internal Audit Plan as contained in Attachment A to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026 and provides the following feedback:*
 - 2.1. _____
 - 2.2. _____

6. Item 6.2 - Internal Audit Scope

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the Social Media Management Review Internal Audit scope as contained in Attachment A to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August.

THAT THE AUDIT AND RISK COMMITTEE

1. *Notes the Social Media Management Review Internal Audit scope as contained in Attachment A to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026 and provides the following feedback.*
 - 1.1. _____
 - 1.2. _____

7. Item 6.3 – 2026/27 to 2035/36 Long Term Financial Plan - Draft for Public Consultation

THAT AUDIT AND RISK COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes Audit and Risk Committee feedback on the Draft 2026/27 - 2035/36 Long Term Financial Plan document set out in **Attachment A** to Item 6.3 on the Agenda for the meeting of the Audit and Risk Committee on 14 August 2026:
 - 1.1. That the key financial indicators over the life of the plan are within appropriate target ranges.
 - 1.2. That the level of borrowings peaks in 2034/35 reflecting the necessary investment in significant renewals relating to Adelaide Bridge, Torrens Weir and Rundle UPark
 - 1.3. That the need for financial discipline over the life of the plan will be important to long term financial sustainability including project prioritisation, affordability and long term debt management.
 - 1.4. That Council consider an amendment to the operating surplus ratio range from 0% - 20% to a revised target of 3% – 20%.

THAT THE AUDIT AND RISK COMMITTEE

1. *Notes Audit and Risk Committee feedback on the Draft 2026/27 - 2035/36 Long Term Financial Plan document set out in **Attachment A** to Item 6.3 on the Agenda for the meeting of the Audit and Risk Committee on 14 August 2026.*

8. Item 6.4 - Internal Audit Report - Strategic Risk Assessment and Alignment

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the Strategic Risk Assessment and Alignment Internal Audit report as contained in Attachment A to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.
2. Notes the Bowtie Risk Assessment tool as contained in Attachment B to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.
3. Endorses the responses of the Administration to the Strategic Risk Assessment and Alignment Internal Audit Report as contained in Attachment A to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.

9. Item 6.5 - Presiding Member's Annual Report

THAT AUDIT AND RISK COMMITTEE

1. Receives the Presiding Member's Annual Report for the 2025/26 financial year as contained in Attachment A to Item 6.5 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026.
2. Notes that the Presiding Member's Annual Report for 2025/26 financial year as contained in Attachment A to Item 6.5 on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026 will be included in the City of Adelaide's Annual Report as per section 126 (9) of the Local Government Act 1999 (SA).

10. Item 9 – Other Business – Acknowledgment of former Audit and Risk Committee Members

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the resignation of the former Presiding Member of the City of Adelaide Audit and Risk Committee and expresses its appreciation for the direction guidance and support provided by Ms Rantanen Reynolds during her tenure as Presiding Member.
2. Notes the resignation of Mr Matthew Fletcher and expresses its appreciation for his contribution during his tenure as an independent Member of the Committee.

11. Item 11.1 – Activity of Strategic Risk and Internal Audit Group [s 90(3) (i)]

THAT AUDIT AND RISK COMMITTEE

1. Notes the report will be provided to the next meeting of the Council as part of the confidential report of the Audit and Risk Committee.
2. In accordance with Section 91 (7) & (9) of the Local Government Act 1999 (SA) and on the grounds the Item 11.1 [Activity of Strategic Risk and Internal Audit Group] listed on the Agenda for the meeting of the Audit and Risk Committee held on 14 August 2026 was received, discussed and considered in

confidence pursuant to Section 90 (3) (i) of the Local Government Act 1999 (SA) this meeting of the Audit and Risk Committee, do order that:

- 2.1. The resolution becomes public information and is included in the Minutes of this meeting.
- 2.2. The report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 31 December 2032.
- 2.3. The confidentiality of this matter be reviewed in December 2026.
- 2.4. The Chief Executive Officer or delegate authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

DATA AND SUPPORTING INFORMATION

Link 1 – Public [Public Agenda for Audit and Risk Committee on Friday, 14th August, 2026, 9.00 am - City of Adelaide](#)

ATTACHMENTS

Nil

- END OF REPORT -